

The Relationship Between Compassion Satisfaction and Quality of Care Among Oncology Nursing Staff

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1 Introduction

The oncology nursing profession represents one of the most emotionally demanding and clinically complex specialties within healthcare. Nurses working in cancer care environments regularly confront profound human suffering, existential crises, and the delicate balance between hope and reality in patient care. While extensive research has documented the negative consequences of this work environment, particularly focusing on burnout, compassion fatigue, and moral distress, significantly less attention has been paid to the positive dimensions of oncology nursing practice. This study addresses this critical gap by examining compassion satisfaction—the pleasure derived from being able to do one’s work well—and its relationship with quality of care outcomes.

Compassion satisfaction represents a fundamentally different construct from the mere absence of burnout or compassion fatigue. It encompasses the positive feelings caregivers experience from their ability to contribute positively to patients’ lives, the sense of accomplishment derived from providing competent care, and the fulfillment gained from meaningful patient connections. In oncology settings, where relationships with patients often extend

over months or years, the potential for compassion satisfaction is particularly significant. Yet, the mechanisms through which this positive emotional state influences concrete care quality indicators remain poorly understood.

This research introduces several novel contributions to the literature. First, we developed and validated the Compassion Satisfaction-Care Quality Index (CSCQI), an innovative measurement tool that integrates subjective caregiver experiences with objective care quality metrics. Second, we propose the concept of 'compassion resonance' as a theoretical framework explaining how positive emotional states in caregivers create ripple effects throughout the care delivery system. Third, our longitudinal mixed-methods design captures the dynamic nature of the relationship between compassion satisfaction and care quality over time, addressing limitations of cross-sectional approaches that dominate existing literature.

The primary research questions guiding this investigation are: How does compassion satisfaction among oncology nursing staff correlate with measurable quality of care indicators? What mediating factors explain the relationship between caregiver emotional satisfaction and patient outcomes? How do organizational and individual characteristics moderate this relationship? By addressing these questions, this study aims to provide evidence-based insights that can inform organizational practices, educational interventions, and support systems designed to enhance both caregiver well-being and patient care quality in oncology settings.

2 Methodology

2.1 Research Design

This study employed a prospective longitudinal mixed-methods design to comprehensively examine the relationship between compassion satisfaction and quality of care. The 18-month investigation integrated quantitative measures of compassion satisfaction with qualitative explorations of nurses'

experiences and objective care quality indicators. This methodological approach allowed for both the statistical examination of relationships and the rich contextual understanding of mechanisms underlying these relationships.

2.2 Participants and Setting

The study recruited 347 registered nurses from six specialized oncology care facilities representing diverse geographic regions and organizational structures. Participants included nurses working in inpatient oncology units, outpatient infusion centers, radiation oncology departments, and palliative care services. The sample demonstrated diversity in terms of clinical experience (mean = 8.7 years, SD = 6.2), educational background (42

Inclusion criteria required participants to have at least one year of oncology nursing experience and direct patient care responsibilities comprising at least 50

2.3 Measures and Instruments

The cornerstone of our methodological innovation was the development and validation of the Compassion Satisfaction-Care Quality Index (CSCQI). This comprehensive instrument comprises three integrated components: the Compassion Satisfaction Scale (CSS), the Care Quality Assessment Module (CQAM), and the Contextual Factors Inventory (CFI).

The CSS measures compassion satisfaction through 25 items assessing positive emotions related to caregiving, sense of accomplishment, perceived competence, and meaning derived from work. Items are rated on a 7-point Likert scale, with higher scores indicating greater compassion satisfaction. The scale demonstrated excellent internal consistency (Cronbach's $\alpha = 0.92$) and test-retest reliability ($r = 0.86$) in our validation study.

The CQAM captures objective care quality indicators through multiple data sources, including electronic health record reviews, direct observation,

patient satisfaction surveys, and clinical outcome tracking. Specific metrics included medication administration accuracy, adherence to evidence-based protocols, patient-reported experience measures, and incidence of preventable adverse events.

The CFI assesses organizational and individual factors that may influence the compassion satisfaction-care quality relationship, including work environment characteristics, supervisory support, professional development opportunities, and personal coping resources.

2.4 Data Collection Procedures

Data collection occurred at four time points: baseline, 6 months, 12 months, and 18 months. At each interval, participants completed the CSCQI and participated in semi-structured interviews exploring their experiences with compassion satisfaction and care quality challenges. Concurrently, research staff collected objective care quality data through systematic chart reviews and direct observation protocols.

The qualitative component employed a phenomenological approach to understand the lived experience of compassion satisfaction among oncology nurses. Interviews explored specific instances where nurses felt particularly satisfied with their caregiving, the conditions facilitating these experiences, and how these positive states influenced their clinical practice.

2.5 Data Analysis

Quantitative data analysis employed hierarchical linear modeling to account for the nested structure of the data (repeated measures within individuals within organizations). We conducted mediation analyses to examine potential mechanisms linking compassion satisfaction to care quality outcomes, with particular attention to the proposed concept of compassion resonance. Qualitative data underwent thematic analysis using a constant comparative

approach, with findings integrated with quantitative results through joint displays and pattern matching.

3 Results

3.1 Compassion Satisfaction and Care Quality Relationship

The primary analysis revealed a strong positive correlation between compassion satisfaction scores and overall care quality metrics ($r = 0.72$, $p < 0.001$). This relationship remained significant after controlling for potential confounding variables including years of experience, educational background, and organizational setting. Compassion satisfaction accounted for 52

Longitudinal analysis demonstrated that changes in compassion satisfaction preceded changes in care quality indicators by approximately 2-3 months, suggesting a temporal sequence consistent with compassion satisfaction influencing care quality rather than vice versa. Nurses who reported increased compassion satisfaction at one time point showed corresponding improvements in care quality metrics at subsequent assessments.

3.2 Specific Care Quality Indicators

Analysis of individual care quality indicators revealed particularly strong relationships between compassion satisfaction and several critical outcomes. Nurses with higher compassion satisfaction scores demonstrated 34

The relationship between compassion satisfaction and specific technical skills varied, with particularly strong associations observed for communication skills, patient education effectiveness, and emotional support provision. Nurses with higher compassion satisfaction were significantly more likely to engage in therapeutic communication, provide comprehensive patient educa-

tion, and offer emotional support that patients described as genuinely compassionate and effective.

3.3 Compassion Resonance as Mediating Mechanism

Mediation analysis provided strong support for our proposed concept of compassion resonance as a mechanism linking compassion satisfaction to care quality. Compassion resonance—operationalized as the alignment between caregiver positive emotional states and patient emotional needs—accounted for 68

Qualitative findings enriched our understanding of compassion resonance through nurses' descriptions of moments when their personal satisfaction with caregiving created positive feedback loops with patients. Nurses reported that when they experienced genuine compassion satisfaction, they were more attuned to subtle patient cues, more creative in problem-solving, and more effective in establishing therapeutic relationships. Patients, in turn, responded to this heightened caregiver engagement with increased trust, better adherence to treatment recommendations, and more open communication about their concerns.

3.4 Moderating Factors

Several organizational and individual factors moderated the relationship between compassion satisfaction and care quality. Work environment characteristics emerged as particularly influential moderators, with supportive leadership, adequate staffing, and professional autonomy strengthening the positive relationship. Nurses working in environments with strong peer support and recognition systems showed stronger connections between their compassion satisfaction and care quality outcomes.

Individual factors including emotional intelligence, self-care practices, and professional identity also moderated the relationship. Nurses with higher

emotional intelligence scores demonstrated a stronger translation of compassion satisfaction into improved care quality, suggesting that the ability to recognize and manage emotions facilitates the channeling of positive feelings into effective caregiving behaviors.

4 Conclusion

This study makes several original contributions to understanding the relationship between compassion satisfaction and quality of care in oncology nursing. By shifting the focus from negative outcomes like burnout to positive dimensions of caregiving experience, we have identified a powerful predictor of care quality that has been largely overlooked in previous research. The strong correlation between compassion satisfaction and multiple care quality indicators suggests that enhancing nurses' positive experiences with caregiving may represent an effective strategy for improving patient outcomes.

The concept of compassion resonance introduced in this study provides a theoretical framework for understanding how positive emotional states in caregivers create ripple effects throughout the care delivery system. Rather than viewing compassion satisfaction as merely a personal benefit for nurses, our findings position it as a critical component of high-quality cancer care. The mediating role of compassion resonance suggests that interventions aimed at enhancing the alignment between caregiver positive emotions and patient needs could amplify the benefits of compassion satisfaction for both providers and recipients of care.

Several implications for practice emerge from these findings. Healthcare organizations should prioritize the cultivation of compassion satisfaction through supportive work environments, recognition systems, and professional development opportunities. Rather than focusing exclusively on preventing burnout, organizational strategies should actively promote the conditions that enable nurses to derive meaning and satisfaction from their

work. Educational programs for oncology nurses should incorporate training in emotional intelligence and self-care practices that enhance the translation of compassion satisfaction into improved care quality.

This study has several limitations that should be addressed in future research. The sample, while diverse, was limited to six oncology facilities, and generalizability to other healthcare settings requires further investigation. The 18-month study period, while longer than most previous investigations, may not capture long-term dynamics in the compassion satisfaction-care quality relationship. Future research should explore interventions specifically designed to enhance compassion satisfaction and examine their effects on both caregiver well-being and patient outcomes.

In conclusion, this research demonstrates that compassion satisfaction represents not merely the absence of negative states but a positive force that directly enhances the quality of cancer care. By understanding and leveraging this relationship, healthcare organizations can create environments that support both excellent patient care and meaningful, satisfying careers for oncology nurses. The cultivation of compassion satisfaction emerges as both an ethical imperative for supporting healthcare providers and a strategic approach to improving healthcare quality.

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